

## **SCCAP REVIEW 2013**

### **1. Purpose of the Report**

This report intends to inform the Board and members of the public of the findings and recommendations of a review of the Salisbury Community Area Partnership (SCCAP).

### **2. Background**

#### **2.1 Background Information about Community Area Partnerships and SCCAP**

- Since its inception in June 2009, the Salisbury Area Board has had the benefit of a community area partnership, Salisbury City Community Area Partnership (SCCAP), known as 'Our Salisbury'.
- The Wiltshire Community Area Partnership Agreement specifies the two-fold remit of a (CAP):
  1. Identify local priorities
  2. Promote local action.
- The CAP is made up of unelected local people who come together to discuss local issues and try to get things done. The membership of SCCAP is varied and includes voluntary sector organisations, Police, representatives for young people, business organisations, city councillors and officers.
- CAPs in Wiltshire are eligible for funding from their Area Board to help pay for their running costs. SCCAP has received four years of Salisbury Area Board's funding to date.
- A CAP's role is to be in touch with the local community and find out what they think about living and working in the area. SCCAP largest undertaking was to establish what Salisbury people's issues were and subsequently delivered a Community Area Plan for Salisbury. They also developed Themed Groups in specific areas linked to issues raised in the Community Plan.

#### **2.2 Reasons for the review**

Local elections were held on 2 May, 2013 which resulted in a newly elected Salisbury Area Board whose first meeting was held on 27 June, 2013.

At the meeting of 27 June, 2013, the incoming Chairman, Cllr Ricky Rogers moved a motion to review the work of SCCAP with the aim of establishing the effectiveness of

the current partnership structure in helping to build a strong and resilient community in Salisbury.

### **2.3 The process of the review**

- A Task & Finish Group (TFG) was established, comprising three Area Board Councillors and the Salisbury Community Area Manager. Terms of Reference were produced and a Scoping document prepared to steer the group.
- The TFG looked at past and present Partnership activity, initiatives undertaken by other Wiltshire Community Area Partnerships and ways in which Community work was managed by other Area Boards which did not have a Partnership.

### **2.4 Findings**

The TF & G asked questions and looked at evidence as follows:

1. Does the Board really need to continue to have (and to fund) a Partnership?
2. Is the current partnership structure effective in helping to build strong and resilient communities?
3. Are there alternative models or approaches that could operate more effectively within the City?
4. What does the Board and the community expect of SCCAP and what outcomes does the Board want from the partnership?
5. How does SCCAP's current performance compare to expected performance?
6. Do SCCAP's activities logically lead to the expected outcomes?
7. How is promotion and establishment of SCCAP being managed?
8. What are the full costs and benefits of SCCAP?
9. How can benefits and outputs of SCCAP be increased?
10. How can the number and costs of inputs to SCCAP be decreased?
11. What are the alternative ways of delivering the service?
12. How can any change to SCCAP best be managed, implemented and communicated?

#### Evidence

- SCCAP Membership including its Steering Group, Wider SCCAP membership and themed grouped membership
- SCCAP website
- Community Area Partnership Agreement (CAPA)
- 'Our Salisbury' Community Area Plan
- Themed Group reports
- Budget figures (2010 – 2013) and budget breakdowns
- SCCAP workplans

- Material from other Wiltshire community areas: Bradford on Avon workplan and budget plan, written submission from Allison Bucknell, Wootten Bassett & Cricklade; written submission from Laura Pictor, Wiltshire Forum of Partnerships (WFCAP)
- Meetings and discussions with key stakeholders: Cllr Richard Britton, Chair South Wiltshire Area Board; Cllr Chris Williams, Chair Tidworth Area Board, Cllr Andrew Roberts, Leader Salisbury City Council
- Meeting and discussions with Debrah Biggs, Chair of SCCAP; Margaret Willmott, Leader of Environment themed group.

### **3. Recommendation**

The TFG is keen to emphasise its acknowledgement of the continuing hard work and dedication of the current SCCAP Chair and membership in their role to serve the Salisbury community.

The TFG unanimously agrees that SCCAP has successfully produced the Salisbury Community Plan which will help to steer future projects in the community and have set up Themed groups which can continue to grow.

The TFG recognises that each community area operates independently in terms of partnerships and that there is no model common to all areas. Salisbury needs to establish a model that is fit for purpose to its own community area needs.

**The TFG proposes that:**

- 1. The Board continues to have a Community Area Partnership but operates a alternative model/approach to the current SCCAP structure**
- 2. Salisbury City Council considers taking on a lead role in partnership with the Area Board, which includes provision of funding and administration**
- 3. A more local approach is taken, on a ward or neighbourhood basis, to identify and promote actions.**
- 4. 4. A theme-based approach is continued for Salisbury-wide strategic issues, with each Area Board member taking responsibility for a specific theme.**

**It is recommended that Members:**

- 1. Note the report**
- 2. Allocate the balance remaining of £11,278.50 to SCCAP up to the end the March, 2014 so that they can continue their work and assist in the workshop**
- 3. Convene a workshop to bring together stakeholders to identify a new model and future ways of working in partnership for the benefit of the community**

---

Report Author: Marianna Dodd, Salisbury Community Area Manager  
Tel No: 01722 434696  
E-Mail: [Marianna.dodd@wiltshire.gov.uk](mailto:Marianna.dodd@wiltshire.gov.uk)

Background papers: A file containing evidence to the SCCAP review can be accessed via the Salisbury Area Board website link:  
<http://www.wiltshire.gov.uk/council/areaboards/salisburyareaboard.htm>